

	Company	City	State	2000 Revenue	NUMBER OF LOCATIONS	Year-Round Employees	% Pest Control	% Termite Control	% T&O
1	Terminix International	Memphis	TN	\$897,657,000	250	8,600	52%	48%	0%
2	Orkin Pest Control	Atlanta	GA	\$650,000,000	400+	4,040	80%	20%	0%
3	Ecolab Inc.	Saint Paul	MN	\$156,240,000	n/a	n/a	n/a	n/a	n/a
4	Centex Pest Management	Dallas	TX	\$89,000,000	42	1,645	52%	28%	20%
5	J.C. Ehrlich Co. Inc.	Reading	PA	\$75,000,000	44	1,100	n/a	n/a	n/a
6	Western Exterminator Company	Irvine	CA	\$74,400,000	31	920	69%	31%	0%
7	Truly Nolen of America Inc.	Tucson	AZ	\$74,400,000	76	1,100	58%	35%	7%
8	Western Pest Services	Parsippany	NJ	\$60,000,000*	30	n/a	84%	16%	0%
9	Clark Pest Control Inc.	Lodi	CA	\$51,700,000	n/a	n/a	n/a	n/a	n/a
10	Terminix Service Inc.	Columbia	SC	\$51,600,000	44	750	42%	58%	0%
11	Arrow Exterminators	Atlanta	GA	\$51,000,000	38	610	36%	63%	1%
12	Cook's Pest Control	Decatur	AL	\$50,000,000	28	400	55%	45%	0%
13	Home Paramount Pest Control	Forest Hill	MD	\$48,000,000*	40	600	n/a	n/a	n/a
14	Massey Services Inc.	Maitland	FL	\$35,300,000	42	507	38%	42%	20%
15	Abell Pest Control	Etobicoke, Ontario	Canada	\$35,000,000	25	310	100%	0%	0%
16	The Steritech Group Inc.	Charlotte	NC	\$34,200,000	36	425	100%	0%	0%
17	Dewey Services	Pasadena	CA	\$30,000,000	30	500	70%	30%	0%
18	Anti-Mite	Rancho Cucamonga	CA	\$29,000,000	11	330	35%	65%	0%
19	Terminix Company of North Carolina	Fayetteville	NC	\$28,000,000	17	n/a	n/a	n/a	n/a
20	Dodson Brothers Exterminating	Lynchburg	VA	\$26,568,485	31	490	65%	35%	0%
21	Florida Pest Control & Chemical Co. Inc.	Gainesville	FL	\$26,400,000	n/a	475	n/a	n/a	n/a
22	Industrial Fumigant	Olathe	KS	\$18,300,000	n/a	85	n/a	n/a	n/a
23	McCloud Services	Hoffman Estates	IL	\$18,000,000	17	195	95%	0%	5%
24	Rentokil Inc. — Pest Control Service	Norcross	GA	\$18,000,000 *	14	202	n/a	n/a	n/a
25	Oliver Exterminating Services Corp.	Miami	FL	\$17,000,000	n/a	140	n/a	n/a	n/a
	Presto-X-Company	Omaha	NE	\$17,000,000 *	15	185	n/a	n/a	n/a
27	Critter Control	Traverse City	MI	\$16,519,000	21	317	100%	0%	0%
28	Clegg's Termite & Pest	Durham	NC	\$16,000,000 *	15	250	55%	45%	0%
29	Rose Exterminator	Troy	MI	\$15,000,000 *	14	n/a	n/a	n/a	n/a
30	Lloyd Pest Control	San Diego	CA	\$14,500,000	6	220	70%	30%	0%
31	Middleton Pest Control Inc.	Orlando	FL	\$14,000,000	14	215	31%	10%	59%
32	Pestmaster Services	Bishop	CA	\$13,000,000	18	100+	50%	10%	40%
	Waltham Services	Waltham	MA	\$13,000,000	10	200	80%	20%	0%
34	ABC Pest & Lawn Services	Austin	TX	\$12,756,000	3	284	60%	16%	24%
35	Dallas Pest and Termite Services	Dallas	TX	\$11,000,000	2	137	71%	29%	0%
	Tallon Termite & Pest	Redondo Beach	CA	\$11,000,000 *	n/a	n/a	n/a	n/a	n/a
37	Plunkett's Pest Control Inc.	Fridley	MN	\$10,600,000	1	100	100%	0%	0%
38	Terminix Company	Greensboro	NC	\$10,075,000	12	150	45%	55%	0%

39	Terminix Service Co. Inc.	Metairie	LA	\$9,400,000	4	71	25%	75%	0%
40	Griggs & Browne	Providence	RI	\$9,000,000 *	4	n/a	n/a	n/a	n/a
	Nozzle Nolen	West Palm Beach	FL	\$9,000,000 *	7	n/a	n/a	n/a	n/a
	SOS Exterminating	Gilbert	AZ	\$9,000,000 *	1	n/a	n/a	n/a	n/a
	Sprague Pest Solutions	Tacoma	WA	\$9,000,000	9	128	100%	n/a	n/a
	Wil-Kil Pest Control Co.	Madison	WI	\$9,000,000 *	5	n/a	n/a	n/a	n/a
45	Bug Out Services	Jacksonville	FL	\$8,000,000	2	120	32%	43%	25%
46	Northwest Exterminating	Smyrna	GA	\$8,000,000 *	1	90	n/a	n/a	n/a
47	Allgood Services Inc.	Lawrenceville	GA	\$7,500,000	10	n/a	50%	50%	0%
48	Springer Pest Solutions	Des Moines	IA	\$7,200,000	10	72	70%	25%	5%
	Viking Termite & Pest Control	Bound Brook	NJ	\$7,200,000	10	112	75%	22%	3%
50	Braman Chemical Co.	Agawam	MA	\$7,000,000	5	78	85%	15%	0%
	Crane Pest Control	San Francisco	CA	\$7,000,000	4	75	100%	0%	0%
	Gregory Th' Service That Cares	Greenville	SC	\$7,000,000	6	100	70%	30%	0%
	Assured Environments	New York	NY	\$7,000,000 *	1	n/a	n/a	n/a	n/a
	Fume-A-Pest	Encino	CA	\$7,000,000 *	12	n/a	n/a	n/a	n/a
55	American Pest Control Inc.	Athens	GA	\$6,338,000	3	78	48%	52%	0%
56	Bliss Exterminator	New York	NY	\$6,250,000	n/a	n/a	n/a	n/a	n/a
57	Maheu & Maheu Inc.	Quebec City, Quebec	Canada	\$6,204,632	9	46	100%	0%	0%
58	McCall Service Inc.	Jacksonville	FL	\$6,200,000	7	56	46%	30%	24%
59	Eradico Services	Southfield	MI	\$6,100,000	7	111	59%	1%	40%
60	Clark Pest Control Inc.	Bakersfield	CA	\$6,000,000	5	120	85%	15%	0%
	PermaTreat Pest Control	Fredricksburg	VA	\$6,000,000	7	69	45%	55%	0%
62	Trugreen Pestfree	Columbus	OH	\$5,800,000	7	100	84%	16%	0%
63	Apex Pest Control Inc.	Merrit Island	FL	\$5,300,000	3	38	15%	75%	10%
64	Scherzinger Pest Control	Cincinnati	OH	\$5,173,000	1	53	61%	39%	0%
65	Schendel Services Inc.	Topeka	KS	\$5,100,000	6	80	80%	20%	0%
66	Griffin Pest Control	Kalamazoo	MI	\$5,000,000	6	74	80%	20%	0%
	JP McHale	Buchanan	NY	\$5,000,000	2	36	75%	15%	10%
	ABC Pest, Lawn & Pool Services	Houston	TX	\$5,000,000 *	n/a	n/a	n/a	n/a	n/a
69	D A Exterminating Co. Inc.	Metairie	LA	\$4,860,000	3	34	35%	65%	0%
70	Arrow Services Inc.	Plymouth	IN	\$4,800,000	6	40	71%	29%	0%
71	Garden Plus Pest Control & Termite	Pittsburg	CA	\$4,700,000	1	72	76%	10%	14%
72	Royal Pest Management	New Castle	DE	\$4,600,000	5	27	87%	12%	1%
73	Northwest Exterminating Co. Inc.	Tucson	AZ	\$4,500,000	1	52	19%	76%	5%
74	Greenlon, dba Ace Exterminating	Cincinnati	OH	\$4,473,000	1	31	24%	15%	61%
75	Fischer Environmental Services	Mandeville	LA	\$4,400,000	n/a	32	50%	40%	10%
76	Newport Exterminating	Irvine	CA	\$4,311,159	1	55	24%	75%	1%
77	Hydrex Pest Control of San Diego	San Diego	CA	\$4,300,000	1	51	25%	75%	0%
	Modern Pest Services	Brunswick	ME	\$4,300,000	5	76	99%	1%	0%

	Peachtree Pest Control	Brunswick	GA	\$4,300,000	5	70	45%	40%	15%
	Xtermco Inc./Termite Control Service	Honolulu	HI	\$4,300,000	n/a	37	40%	60%	0%
81	American Pest Management	Takoma Park	MD	\$4,000,000	4	49	90%	10%	0%
	Arrow Environmental Services Inc.	Sarasota	FL	\$4,000,000	4	41	25%	3%	72%
83	Action Pest Control Inc.	Evansville	IN	\$3,750,000	3	n/a	75%	25%	0%
84	Eden Advanced Pest Technologies	Olympia	WA	\$3,700,000	3	30	99%	1%	0%
85	Abalon Exterminating Co.	New York	NY	\$3,500,000	1	40	100%	n/a	n/a
	Guaranty Pest Elimination	Worcester	MA	\$3,500,000	n/a	25	n/a	n/a	n/a
	Metro Guard Termite & Pest	Ft. Worth	TX	\$3,500,000	2	68	85%	15%	0%
	ProTech Pest Control	Springfield	VA	\$3,500,000	1	18	60%	40%	0%
89	Bug Master Services Inc.	Austin	TX	\$3,450,000	3	51	73%	27%	0%
90	Pest Management Services	Sterling	VA	\$3,400,000	4	50	58%	42%	0%
91	American Pest Control Inc.	Hanna City	IL	\$3,250,000	2	55	60%	40%	0%
92	Hydrex Pest Control	Van Nuys	CA	\$3,200,000	3	50	80%	20%	0%
	Rottler Pest Control	St. Louis	MO	\$3,200,000	3	50	50%	40%	10%
94	AAAW Guaranty Pest Elimination	Putnam	CT	\$3,000,000	1	50	90%	10%	0%
	Adam's Pest Control	Hamel	MN	\$3,000,000	1	42	100%	0%	0%
	Metro Pest Control Inc.	Woodside	NY	\$3,000,000	1	36	80%	20%	0%
97	Pestfree by Torco Termite & Pest	Columbus	OH	\$2,900,000	3	32	88%	12%	0%
98	Modern Exterminating Co. Inc.	Columbia	SC	\$2,850,000	1	37	30%	70%	0%
99	Palmetto Exterminators Inc.	Charleston	SC	\$2,700,000	6	45	40%	60%	0%
100	Bill Clark Pest Control Inc.	Beaumont	TX	\$2,600,000	2	34	73%	25%	2%
	Bizzy Bees Pest Control	Carrollton	TX	\$2,600,000	2	62	50%	48%	2%